

| <div><div><div><div></div><div>Rouen</div><div>NORMANDIE</div><div>AMÉNAGEMENT</div></div></div><div>CR 6035 Luciline</div><div>Concession - Constaté HT - Arrêté au 31/12/2024</div></div> |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           |            |            |            |           | 20/03/2025 16:54 |  |  |  |  | Chiffres en € |  |  |  |  | BOILLET Quentin |  |  |  |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|------------|------------|-----------|----------|----------|-----------|---------|-----------|----------|----------|----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|-----------|------------------|--|--|--|--|---------------|--|--|--|--|-----------------|--|--|--|--|
|                                                                                                                                                                                             | Bilan      |            | Réalisé    | Fin 2023   | 2024      | 2025     |          |           |         |           | 2026     |          |          |         |           | 2027      | 2028      | 2029      | 2030      |           | Bilan      |            |            |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| Intitulé                                                                                                                                                                                    | Initial    | Approuvé   |            | Année      | Année     | Jan-Mars | Avr-Juin | Jui-Sept  | Oct-Dec | Année     | Jan-Mars | Avr-Juin | Jui-Sept | Oct-Dec | Année     | Année     | Année     | Année     | Année     | Au delà   | HT         | TVA        | TTC        | Ecart     |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| DEPENSES                                                                                                                                                                                    | 41 689 000 | 59 582 865 | 42 115 141 | 40 718 405 | 1 396 736 | 98 161   | 404 204  | 1 097 558 | 72 060  | 1 671 985 | 219 854  | 314 784  | 95 494   | 409 014 | 1 039 144 | 1 595 207 | 3 166 919 | 2 987 426 | 4 963 251 | 3 098 143 | 30 637 216 | 10 274 967 | 70 912 183 | 1 054 351 |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 1 ACQUISITIONS                                                                                                                                                                              | 22 052 000 | 29 888 787 | 18 875 410 | 18 429 776 | 445 634   | 15 000   | 15 000   | 1 038 162 |         | 1 068 162 | 146 000  | 240 930  | 23 000   |         | 409 930   | 1 100 465 | 1 962 051 | 2 217 599 | 3 514 111 | 741 059   | 29 888 788 | 5 441 185  | 35 329 972 |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 10 Acquisition auprès du concédant                                                                                                                                                          |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           |            |            |            |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 100 Acquisition auprès du concédant                                                                                                                                                         |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           |            |            |            |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 101 Frais divers liés aux acquisitions                                                                                                                                                      |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           |            |            |            |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 11 Acquisition autres                                                                                                                                                                       | 22 052 000 | 29 888 787 | 18 875 410 | 18 429 776 | 445 634   | 15 000   | 15 000   | 1 038 162 |         | 1 068 162 | 146 000  | 240 930  | 23 000   |         | 409 930   | 1 100 465 | 1 962 051 | 2 217 599 | 3 514 111 | 741 059   | 29 888 788 | 5 441 185  | 35 329 972 |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 110 Acquisition autres                                                                                                                                                                      | 17 920 000 | 29 236 334 | 18 439 137 | 17 995 612 | 443 524   |          |          | 1 038 162 |         | 1 038 162 | 146 000  | 240 930  |          |         | 386 930   | 1 080 465 | 1 931 532 | 2 197 599 | 3 504 111 | 658 399   | 29 236 335 | 5 363 828  | 34 600 163 |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 13-03620 PHASE 1 - espaces pub + lots A B                                                                                                                                                   |            |            | 2 669 289  | 2 669 289  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 2 669 289  | 523 477    | 3 192 766  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 21-05616 PHASE 1 - espaces publics solde                                                                                                                                                    |            |            | 1 501 009  | 1 501 009  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 1 501 009  | 278 352    | 1 779 360  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 14-04457 PHASE 1 - Ilot G                                                                                                                                                                   |            |            | 295 425    | 295 425    |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 295 425    | 59 085     | 354 511    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 20-04853 PHASE 1 - Ilot F 2e T                                                                                                                                                              |            |            | 826 314    | 826 314    |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 826 314    | 165 263    | 991 576    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 15-00888 PHASE 2 - Espace public                                                                                                                                                            |            |            | 2 223 791  | 2 223 791  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 2 223 791  | 423 196    | 2 646 987  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 15-05435 PHASE 2 - Ilot C1/C2                                                                                                                                                               |            |            | 1 352 481  | 1 352 481  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 1 352 481  | 270 496    | 1 622 977  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 16-01731 PHASE 1 - Ilot J - Eviction                                                                                                                                                        |            |            | 335 000    | 335 000    |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 335 000    |            | 335 000    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 16-01807 PHASE 1 - ilot J - Acquisition                                                                                                                                                     |            |            | 2 075 528  | 2 075 528  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 2 075 528  | 415 106    | 2 490 633  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 18-03419 PHASE 3 - Ilot D1+ abords EP                                                                                                                                                       |            |            | 1 901 063  | 1 901 063  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 1 901 063  | 380 213    | 2 281 276  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 17-02059 PHASE 2 - PK provisoire (ilot                                                                                                                                                      |            |            | 348 251    | 348 251    |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 348 251    | 69 650     | 417 901    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 22-06105 PHASE 2 - Ilot H solde + EP                                                                                                                                                        |            |            | 2 165 351  | 2 165 351  |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 2 165 351  | 433 070    | 2 598 421  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 3 - Ilot M+extension                                                                                                                                                                  |            |            |            |            |           |          |          | 1 038 162 |         | 1 038 162 | 146 000  |          |          |         | 146 000   |           | 1 931 532 |           |           |           | 3 115 694  | 623 139    | 3 738 833  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 2B - Ilot K                                                                                                                                                                           |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           | 929 465   |           |           |           |           | 929 465    | 185 893    | 1 115 358  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 3 - D2 (estimations)                                                                                                                                                                  |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           | 2 349 281 |           | 2 349 281  | 469 856    | 2 819 137  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 24-07799 PHASE 3 - Ilot L1                                                                                                                                                                  |            |            | 1 952 128  | 1 508 604  | 443 524   |          |          |           |         |           |          |          |          |         |           |           |           | 1 019 901 |           |           | 2 972 029  | 594 406    | 3 566 435  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 22-06411 PHASE 2B - Solde Espaces publics                                                                                                                                                   |            |            | 793 507    | 793 507    |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 793 507    | 158 701    | 952 209    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 3 - Espaces publics                                                                                                                                                                   |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           | 1 177 698 |           |           | 1 418 628  | 283 726    | 1 702 354  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 1 - Ilot I1 Dormoy                                                                                                                                                                    |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           | 151 000   |           |           |           |           | 151 000    | 30 200     | 181 200    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 3 - Ilot L2                                                                                                                                                                           |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           | 1 154 830 |           | 1 154 830  |            | 1 154 830  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| PHASE 3 - Ilot E (KX 29)                                                                                                                                                                    |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           | 658 399   | 658 399    |            | 658 399    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 111 Travaux/ Frais divers acquisition                                                                                                                                                       | 3 863 000  | 165 602    | 118 879    | 116 769    | 2 110     | 15 000   |          |           |         | 15 000    |          |          |          |         |           |           |           |           |           |           | 31 723     | 165 602    | 33 067     | 198 669   |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 24-07431 Autres frais divers liés pollution                                                                                                                                                 |            |            | 118 879    | 116 769    | 2 110     | 15 000   |          |           |         | 15 000    |          |          |          |         |           |           |           |           |           |           | 31 723     | 165 602    | 33 067     | 198 669   |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 150 Frais notariés                                                                                                                                                                          | 269 000    | 486 851    | 317 395    | 317 395    |           |          | 15 000   |           |         | 15 000    |          |          | 23 000   |         | 23 000    | 20 000    | 30 519    | 20 000    | 10 000    | 50 937    | 486 851    | 44 290     | 531 141    |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 160 Frais de gestion des biens acquis                                                                                                                                                       |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           |            |            |            |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 2 ETUDES                                                                                                                                                                                    | 1 299 500  | 1 825 319  | 1 469 464  | 1 466 545  | 2 919     | 7 500    | 2 500    | 2 500     | 7 500   | 20 000    | 7 500    | 7 500    | 7 500    | 7 500   | 30 000    | 30 000    | 32 000    | 30 000    | 30 000    | 183 855   | 1 825 319  | 360 016    | 2 185 335  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 24 Etudes préliminaires                                                                                                                                                                     |            | 26 275     | 26 275     | 26 275     |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 26 275     | 5 150      | 31 425     |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 241 Programmation - Faisabilité                                                                                                                                                             |            | 26 275     | 26 275     | 26 275     |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 26 275     | 5 150      | 31 425     |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 25 Etudes générales                                                                                                                                                                         | 1 299 500  | 1 799 044  | 1 443 189  | 1 440 270  | 2 919     | 7 500    | 2 500    | 2 500     | 7 500   | 20 000    | 7 500    | 7 500    | 7 500    | 7 500   | 30 000    | 30 000    | 32 000    | 30 000    | 30 000    | 183 855   | 1 799 044  | 354 866    | 2 153 910  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 251 Indemnités agence graphique non                                                                                                                                                         |            | 600        | 600        | 600        |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 600        | 118        | 718        |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 252 Urbaniste                                                                                                                                                                               | 752 500    | 992 601    | 738 479    | 738 479    |           | 5 000    |          |           | 5 000   | 10 000    | 5 000    | 5 000    | 5 000    | 5 000   | 20 000    | 20 000    | 22 000    | 20 000    | 20 000    | 142 122   | 992 601    | 196 172    | 1 188 773  |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 253 Etude d'impact / loi sur l'eau                                                                                                                                                          |            | 19 928     | 19 928     | 19 928     |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 19 928     | 3 906      | 23 833     |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 254 Diagnostic archéologique                                                                                                                                                                |            |            |            |            |           |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           |            |            |            |           |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |
| 255 Etudes de sols                                                                                                                                                                          |            | 86 222     | 89 141     | 86 222     | 2 919     |          |          |           |         |           |          |          |          |         |           |           |           |           |           |           | 89 141     | 17 555     | 106 696    | 2         |                  |  |  |  |  |               |  |  |  |  |                 |  |  |  |  |

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[Défaut:SB00147.SB]



|                                            |                                    | Bilan     |            | Réalisé    | Fin 2023   | 2024    | 2025     |          |          |         |         | 2026     |          |          |         |         | 2027    | 2028    | 2029    | 2030    | Bilan     |            |           |            |           |
|--------------------------------------------|------------------------------------|-----------|------------|------------|------------|---------|----------|----------|----------|---------|---------|----------|----------|----------|---------|---------|---------|---------|---------|---------|-----------|------------|-----------|------------|-----------|
| Intitulé                                   |                                    | Initial   | Approuvé   |            | Année      | Année   | Jan-Mars | Avr-Juin | Jui-Sept | Oct-Dec | Année   | Jan-Mars | Avr-Juin | Jui-Sept | Oct-Dec | Année   | Année   | Année   | Année   | Année   | Au delà   | HT         | TVA       | TTC        | Ecart     |
| 410                                        | TRAVAUX : préparatoires - voirie - | 8 764 000 | 14 832 681 | 12 105 507 | 11 410 884 | 694 623 | 17 679   |          |          | 10 000  | 27 679  | 12 658   | 12 658   | 12 658   | 12 658  | 50 633  | 175 000 | 575 899 | 250 000 | 414 835 | 1 233 128 | 14 832 680 | 2 949 694 | 17 782 374 |           |
| 24-07987 PHASE 1 - Esp public (îlots       |                                    |           |            | 8 544 328  | 8 535 705  | 8 623   | 17 679   |          |          |         | 17 679  | 12 658   | 12 658   | 12 658   | 12 658  | 50 633  | 100 000 | 120 000 |         |         |           | 8 947 474  | 1 772 652 | 10 720 127 |           |
| 20-04584 PHASE 2a - Esp public (îlots C +  |                                    |           |            | 1 484 323  | 1 484 323  |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 1 484 323  | 296 865   | 1 781 188  |           |
| 24-07526 PHASE 2b - Esp public (îlots H+K) |                                    |           |            | 2 032 608  | 1 346 608  | 686 000 |          |          |          | 10 000  | 10 000  |          |          |          |         |         | 75 000  | 225 000 |         |         |           | 2 342 608  | 468 522   | 2 811 130  |           |
| 17-02299 PHASE 3 - Esp public (îlots       |                                    |           |            | 44 248     | 44 248     |         |          |          |          |         |         |          |          |          |         |         |         | 230 899 | 250 000 | 300 000 | 1 233 128 | 2 058 275  | 411 655   | 2 469 930  |           |
| 411                                        | Travaux Fonds Friches              |           | 3 398 962  | 2 692 135  | 2 692 135  |         |          | 325 000  |          |         | 325 000 |          |          |          | 300 000 | 300 000 |         | 291 068 | 200 000 | 600 000 |           | 4 408 203  | 690 105   | 5 098 307  | 1 009 241 |
| 17-02302 Convention initiale (2006-2017)   |                                    |           |            | 1 849 980  | 1 849 980  |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 1 849 980  | 362 581   | 2 212 561  |           |
| 20-04399 Convention Quais Ouest (2017-     |                                    |           |            | 293 933    | 293 933    |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 293 933    | 58 736    | 352 669    |           |
| 19- Convention Jaguar+Snooker (2018-       |                                    |           |            | 548 222    | 548 222    |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 548 222    | 109 663   | 657 885    |           |
| Convention îlot M (Speedy)                 |                                    |           |            |            |            |         |          |          |          |         |         |          |          |          | 300 000 | 300 000 |         |         |         |         |           | 300 000    | 60 000    | 360 000    |           |
| Convention Univers Auto (2020-             |                                    |           |            |            |            |         |          | 325 000  |          |         | 325 000 |          |          |          |         |         |         |         |         |         |           | 325 000    | 22 750    | 347 750    |           |
| Convention îlot D2 (Nissan)                |                                    |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         | 200 000 |         |           | 200 000    | 14 000    | 214 000    |           |
| Convention îlot L (Gastine)                |                                    |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         | 450 000   | 450 000    | 31 500    | 481 500    |           |
| Convention Ilot M extension                |                                    |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         | 150 000   | 150 000    | 10 500    | 160 500    |           |
| Convention Ilot E (mail)                   |                                    |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         | 141 068 |         |         |           | 141 068    | 9 875     | 150 943    |           |
| Convention Ilot K Chedeville Honda         |                                    |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         | 150 000 |         |         |           | 150 000    | 10 500    | 160 500    |           |
| 41100                                      | Travaux EPF Fonds friches          |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           |            |           |            |           |
| 412                                        | Travaux tous réseaux               |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           |            |           |            |           |
| 413                                        | Branchements concessionnaires      |           | 153 304    | 136 342    | 130 644    | 5 699   | 1 000    | 1 000    | 1 000    | 1 000   | 4 000   | 1 000    | 1 000    | 1 000    | 1 000   | 4 000   | 3 000   | 1 960   | 4 001   |         |           | 153 303    | 29 717    | 183 020    |           |
| 415                                        | Tx : aléas                         |           | 295 023    | 71 049     | 66 025     | 5 024   | 2 500    | 2 500    | 2 500    | 2 500   | 10 000  | 2 500    | 2 500    | 2 500    | 2 500   | 10 000  | 10 000  | 10 000  | 10 000  | 10 000  | 10 000    | 163 974    | 295 023   | 58 944     | 353 967   |
| 415-2                                      | Tx : Amgt temporaire               | 1 495 000 | 1 036 625  | 831 164    | 831 164    |         | 2 500    | 2 500    | 2 500    | 2 500   | 10 000  | 2 500    | 2 500    | 2 500    | 2 500   | 10 000  | 10 000  | 10 000  | 10 000  | 10 000  | 40 000    | 115 461    | 1 036 625 | 205 558    | 1 242 183 |
| 416                                        | Actualisation - révisions          |           | 241 546    | 76 846     | 58 591     | 18 254  |          |          |          |         |         | 2 500    | 2 500    | 2 500    | 2 500   | 10 000  | 10 000  | 10 000  | 10 000  | 10 000  | 50 000    | 74 701     | 241 547   | 48 194     | 289 741   |
| 43                                         | Assurances                         |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           |            |           |            |           |
| 5                                          | FRAIS DIVERS DE GESTION            | 250 000   | 1 110 620  | 821 995    | 783 463    | 38 532  | 9 775    | 9 775    | 9 775    | 9 775   | 39 100  | 2 775    | 2 775    | 2 775    | 27 775  | 36 100  | 36 540  | 31 100  | 30 539  | 22 642  | 91 356    | 1 109 372  | 93 580    | 1 202 953  | -1 248    |
| 500                                        | Frais de publicité obligatoire     | 25 000    | 23 967     | 23 527     | 23 527     |         |          |          |          |         |         |          |          |          |         |         | 440     |         |         |         |           | 23 967     | 4 249     | 28 216     |           |
| 501                                        | Frais de reprographie              | 25 000    | 32 321     | 20 441     | 20 303     | 138     | 25       | 25       | 25       | 25      | 100     | 25       | 25       | 25       | 25      | 100     | 100     | 100     | 100     | 100     | 11 280    | 32 321     | 6 407     | 38 728     |           |
| 502                                        | Frais sur ventes (géomètre,        |           |            |            |            |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           |            |           |            |           |
| 503                                        | Frais de concertation /            | 150 000   | 272 655    | 203 919    | 203 315    | 604     | 1 250    | 1 250    | 1 250    | 1 250   | 5 000   | 1 250    | 1 250    | 1 250    | 1 250   | 5 000   | 5 000   | 5 000   | 9 939   | 5 000   | 33 797    | 272 655    | 51 832    | 324 487    |           |
| 504                                        | Frais d'honoraires huissiers et    |           | 101 747    | 63 496     | 63 496     |         | 1 250    | 1 250    | 1 250    | 1 250   | 5 000   | 1 250    | 1 250    | 1 250    | 1 250   | 5 000   | 5 000   | 5 000   | 2 000   | 2 000   | 14 251    | 101 747    | 9 432     | 111 179    |           |
| 505                                        | Autres frais divers                | 10 000    | 56 488     | 34 947     | 34 157     | 790     | 250      | 250      | 250      | 250     | 1 000   | 250      | 250      | 250      | 250     | 1 000   | 1 000   | 1 000   | 1 000   | 479     | 16 062    | 56 488     | 10 626    | 67 114     |           |
| 506                                        | Impôts et taxes                    | 40 000    | 187 241    | 134 762    | 119 827    | 14 935  | 3 750    | 3 750    | 3 750    | 3 750   | 15 000  |          |          |          | 10 000  | 10 000  | 10 000  | 5 000   | 2 500   | 2 500   | 7 479     | 187 241    | 489       | 187 730    |           |
| 507                                        | Taxes rec. non tax. ss             |           | 372 309    | 277 011    | 254 946    | 22 065  | 3 250    | 3 250    | 3 250    | 3 250   | 13 000  |          |          |          | 15 000  | 15 000  | 15 000  | 15 000  | 15 000  | 12 563  | 8 487     | 371 061    |           | 371 061    | -1 248    |
| 510                                        | Frais de recherche de financement  |           | 3 737      | 3 737      | 3 737      |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 3 737      | 547       | 4 284      |           |
| 511                                        | Voyages et hébergement Future      |           | 6 678      | 6 678      | 6 678      |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 6 678      | 281       | 6 959      |           |
| 512                                        | Réunions et séminaires Future      |           | 53 478     | 53 478     | 53 478     |         |          |          |          |         |         |          |          |          |         |         |         |         |         |         |           | 53 478     | 9 718     | 63 195     |           |
| 7                                          | FRAIS SOCIETE & FRAIS              | 6 669 000 | 4 705 770  | 3 345 727  | 3 181 615  | 164 112 | 37 832   | 45 154   | 36 746   | 34 410  | 154 144 | 36 045   | 36 045   | 34 685   | 46 205  | 152 981 | 184 202 | 206 342 | 188 787 | 238 644 | 281 300   | 4 752 126  |           | 4 752 126  | 46 357    |
| 70                                         | Frais de société                   | 3 923 000 | 4 659 863  | 3 336 181  | 3 172 069  | 164 112 | 37 832   | 45 154   | 36 746   | 34 410  | 154 144 | 36 045   | 36 045   | 34 685   | 46 205  | 152 981 | 184 202 | 206 342 | 188 787 | 238 644 | 281 300   | 4 742 580  |           | 4 742 580  | 82 718    |
| 700                                        | Forfaitaires aménagement           | 1 825 000 | 2 689 886  | 1 997 454  | 1 897 054  | 100 400 | 24 080   | 24 080   | 26 800   | 24 080  | 99 040  | 25 440   | 25 440   | 24 080   | 24 080  | 99 040  | 97 680  | 100 400 | 99 040  | 99 040  | 106 186   | 2 697 880  |           | 2 697 880  | 7 994     |
| 06- Forfaitaires aménagement               |                                    |           |            | 1 799 554  | 1 703 234  | 96 320  | 24 080   | 24 080   | 24 080   | 24 080  | 96 320  |          |          |          |         |         |         |         |         |         |           |            |           |            |           |

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AMÉNAGEMENT

Concession - Constaté HT - Arrêté au 31/12/2024

20/03/2025 16:54

Chiffres en €

BOILLET Quentin

|     | Bilan                                       |            | Réalisé    | Fin 2023   | 2024       | 2025       |           |          |         |           | 2026      |          |           |         |         | 2027      | 2028      | 2029      | 2030      |           | Bilan     |            |           |            |           |           |           |           |            |           |            |
|-----|---------------------------------------------|------------|------------|------------|------------|------------|-----------|----------|---------|-----------|-----------|----------|-----------|---------|---------|-----------|-----------|-----------|-----------|-----------|-----------|------------|-----------|------------|-----------|-----------|-----------|-----------|------------|-----------|------------|
|     | Initial                                     | Approuvé   |            | Année      | Année      | Jan-Mars   | Avr-Juin  | Jui-Sept | Oct-Dec | Année     | Jan-Mars  | Avr-Juin | Jui-Sept  | Oct-Dec | Année   | Année     | Année     | Année     | Au delà   | HT        | TVA       | TTC        | Ecart     |            |           |           |           |           |            |           |            |
| 9   | FONDS DE CONCOURS                           |            | 84 598     | 88 198     | 88 198     | -3 600     |           |          |         |           | -3 600    |          |           |         |         |           |           |           |           |           |           | 84 598     | 84 598    |            |           |           |           |           |            |           |            |
| 900 | Fonds de concours                           |            | 84 598     | 88 198     | 88 198     | -3 600     |           |          |         |           | -3 600    |          |           |         |         |           |           |           |           |           |           | 84 598     | 84 598    |            |           |           |           |           |            |           |            |
|     | RECETTES                                    | 41 689 000 | 59 582 865 | 42 260 875 | 40 389 182 | 1 871 693  | 1 402 531 | 197 531  | 2 531   | 1 002 531 | 2 605 124 |          | 1 200 000 |         | 180 000 | 1 380 000 | 2 600 000 | 2 449 641 | 2 820 000 | 4 456 149 | 2 065 427 | 50 637 216 | 3 954 502 | 54 591 718 | 1 054 351 |           |           |           |            |           |            |
| 1   | CESSION                                     |            | 15 590 000 | 19 346 822 | 12 853 097 | 12 853 097 |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           | 1 400 000  | 1 100 000 | 1 000 000 | 1 948 725 | 1 045 000 | 19 346 822 | 3 865 884 | 23 212 706 |
| 10  | Cession au concédant                        |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 100 | Cessions terrain et droits à const.         |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 101 | Cessions terrain et droits à const.         |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 102 | Cessions terrain et droits - art 1042       |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 103 | Cessions terrain et droit -TVA sur          |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 11  | Cession autre                               |            | 15 590 000 | 19 346 822 | 12 853 097 | 12 853 097 |           |          |         |           |           |          |           |         |         |           | 1 400 000 | 1 100 000 | 1 000 000 | 1 948 725 | 1 045 000 | 19 346 822 | 3 865 884 | 23 212 706 |           |           |           |           |            |           |            |
| 110 | Cessions terrain 5,5%                       |            | 3 990 000  |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 111 | Cessions terrain 20%                        |            | 11 600 000 | 19 346 822 | 12 853 097 | 12 853 097 |           |          |         |           |           |          |           |         |         |           | 1 400 000 | 1 100 000 | 1 000 000 | 1 948 725 | 1 045 000 | 19 346 822 | 3 865 884 | 23 212 706 |           |           |           |           |            |           |            |
|     | 12-02641 PHASE 1 - Ilot A1 Cirmad Bât Y et  |            |            | 870 231    | 870 231    |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 870 231   | 170 565    | 1 040 797 |            |           |           |           |           |            |           |            |
|     | 13-03478 PHASE 1 - Ilôt A1 Seri Ouest Bât X |            |            | 1 281 212  | 1 281 212  |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 281 212 | 256 242    | 1 537 454 |            |           |           |           |           |            |           |            |
|     | 13-03479 PHASE 1 - Ilôt G Exelsia Kenoa     |            |            | 950 000    | 950 000    |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 950 000   | 190 000    | 1 140 000 |            |           |           |           |           |            |           |            |
|     | 14-04656 PHASE 1 Ilôt B LTI Ter sur seine   |            |            | 311 110    | 311 110    |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 311 110   | 62 222     | 373 332   |            |           |           |           |           |            |           |            |
|     | 14-04655 PHASE 1 Ilôt B LTI Ter sur seine   |            |            | 160 660    | 160 660    |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 160 660   | 32 132     | 192 792   |            |           |           |           |           |            |           |            |
|     | 20-04564 PHASE 1 - Ilôt F SCCV Luciline     |            |            | 1 372 023  | 1 372 023  |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 372 023 | 274 405    | 1 646 428 |            |           |           |           |           |            |           |            |
|     | 17-01991 PHASE 1 - Ilot A2                  |            |            | 2 220 000  | 2 220 000  |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 2 220 000 | 444 000    | 2 664 000 |            |           |           |           |           |            |           |            |
|     | 15-05298 PHASE 2 - Ilôt C SCI la Salle      |            |            | 1 377 776  | 1 377 776  |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 377 776 | 275 555    | 1 653 332 |            |           |           |           |           |            |           |            |
|     | 16-01809 PHASE 1 - Ilot J                   |            |            | 2 582 335  | 2 582 335  |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 2 582 335 | 516 467    | 3 098 802 |            |           |           |           |           |            |           |            |
|     | PHASE 2 - Ilot H                            |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           | 1 350 000 |           |           |           | 1 350 000 | 270 000    | 1 620 000 |            |           |           |           |           |            |           |            |
|     | 20-04526 PHASE 2 - Ilot D1                  |            |            | 1 727 750  | 1 727 750  |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 727 750 | 345 550    | 2 073 300 |            |           |           |           |           |            |           |            |
|     | PHASE 3 - Ilot D2                           |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           | 1 600 000 |           | 1 600 000 | 320 000    | 1 920 000 |            |           |           |           |           |            |           |            |
|     | PHASE 3 - Ilot M+                           |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           | 1 045 000 |           | 1 045 000 | 209 000    | 1 254 000 |            |           |           |           |           |            |           |            |
|     | PHASE 2 - Ilot K                            |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           | 1 100 000 |           |           | 1 100 000 | 220 000    | 1 320 000 |            |           |           |           |           |            |           |            |
|     | PHASE 3 - Ilot I2                           |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           | 50 000    | 1 100 000 |           |           | 50 000    | 10 000     | 60 000    |            |           |           |           |           |            |           |            |
|     | 21-05428 MRN - Espaces publics              |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
|     | Phase 3 - Ilot L1                           |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           | 1 000 000 |           | 1 000 000 | 200 000    | 1 200 000 |            |           |           |           |           |            |           |            |
|     | Phase 3 - Ilot L2 (50% îlot >               |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           | 348 725   | 348 725   | 69 745     | 418 470   |            |           |           |           |           |            |           |            |
| 112 | Cession terrain art 1042                    |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 113 | Cession terrain TVA sur marge               |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 2   | REMBOURSEMENT                               |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 200 | Cession d'ouvrage au concédant              |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 210 | Cession d'ouvrage à Collectivité            |            |            |            |            |            |           |          |         |           |           |          |           |         |         |           |           |           |           |           |           |            |           |            |           |           |           |           |            |           |            |
| 3   | SUBVENTIONS                                 |            | 6 000 000  | 4 776 962  | 4 469 640  | 4 444 001  | 25 639    | 195 000  |         |           |           |          | 195 000   |         |         |           |           | 180 000   |           |           |           |            | 180 000   | 174 641    | 120 000   | 670 427   | 5 809 708 | 5 809 708 | 1 032 746  |           |            |
| 31  | Subventions européennes                     |            |            | 1 615 916  | 1 615 916  | 1 615 916  |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 615 916 |            | 1 615 916 |            |           |           |           |           |            |           |            |
| 310 | Subventions FEDER                           |            |            | 1 615 916  | 1 615 916  | 1 615 916  |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 615 916 |            | 1 615 916 |            |           |           |           |           |            |           |            |
|     | 09- Sub FEDER Future Cities                 |            |            |            | 706 657    | 706 657    |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 706 657   |            | 706 657   |            |           |           |           |           |            |           |            |
|     | 18-03082 Sub FEDER AMI                      |            |            |            | 909 259    | 909 259    |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 909 259   |            | 909 259   |            |           |           |           |           |            |           |            |
| 32  | Subventions nationales                      |            | 6 000 000  | 3 161 046  | 2 853 724  | 2 828 085  | 25 639    |          | 195 000 |           |           |          |           | 180 000 | 180 000 |           | 174 641   | 120 000   |           | 670 427   | 4 193 792 |            | 4 193 792 | 1 032 746  |           |           |           |           |            |           |            |
| 320 | Subventions Ecocité                         |            |            | 85 948     | 83 980     | 58 342     | 25 639    |          |         |           |           |          |           |         |         |           |           |           |           |           | 83 980    |            | 83 980    | -1 967     |           |           |           |           |            |           |            |
| 321 | Subventions Région                          |            |            | 19 931     | 19 931     | 19 931     |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 19 931    |            | 19 931    |            |           |           |           |           |            |           |            |
|     | 08- Sub REGION - Etude géothermie           |            |            |            | 1 413      | 1 413      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 413     |            | 1 413     |            |           |           |           |           |            |           |            |
|     | 08- Sub REGION - Etude complé.              |            |            |            | 5 694      | 5 694      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 5 694     |            | 5 694     |            |           |           |           |           |            |           |            |
|     | 11-01543 Sub REGION - Etude réseau eau      |            |            |            | 12 824     | 12 824     |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 12 824    |            | 12 824    |            |           |           |           |           |            |           |            |
| 323 | Subventions CREA                            |            |            | 5 255      | 5 255      | 5 255      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 5 255     |            | 5 255     |            |           |           |           |           |            |           |            |
|     | 08- Sub CREA - Collecte automatisée         |            |            |            | 5 255      | 5 255      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 5 255     |            | 5 255     |            |           |           |           |           |            |           |            |
| 326 | Subventions ADEME                           |            |            | 52 423     | 52 423     | 52 423     |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 52 423    |            | 52 423    |            |           |           |           |           |            |           |            |
|     | 08- Sub ADEME faisabilité géothermie        |            |            |            | 9 450      | 9 450      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 9 450     |            | 9 450     |            |           |           |           |           |            |           |            |
|     | 09-00296 Sub ADEME collecte automatisée     |            |            |            | 5 255      | 5 255      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 5 255     |            | 5 255     |            |           |           |           |           |            |           |            |
|     | 10-00525 Sub ADEME AEU                      |            |            |            | 9 680      | 9 680      |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 9 680     |            | 9 680     |            |           |           |           |           |            |           |            |
|     | 11-01444 Sub ADEME Etude compl.             |            |            |            | 10 939     | 10 939     |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 10 939    |            | 10 939    |            |           |           |           |           |            |           |            |
|     | 11-01542 Sub ADEME Faisabilité eau de       |            |            |            | 17 099     | 17 099     |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 17 099    |            | 17 099    |            |           |           |           |           |            |           |            |
| 328 | Subventions FONDS FRICHES                   |            | 6 000 000  | 2 692 135  | 2 692 135  | 2 692 135  |           | 195 000  |         |           | 195 000   |          |           | 180 000 | 180 000 |           | 174 641   | 120 000   |           | 360 000   | 3 721 776 |            | 3 721 776 | 1 029 641  |           |           |           |           |            |           |            |
|     | 16-01387 Sub - Fonds Friche - Conv Initial  |            |            |            | 1 849 980  | 1 849 980  |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 1 849 980 |            | 1 849 980 |            |           |           |           |           |            |           |            |
|     | 20-04400 Sub - Fonds Friches - Quais Ouest  |            |            |            | 293 933    | 293 933    |           |          |         |           |           |          |           |         |         |           |           |           |           |           | 293 933   |            | 293 933   |            |           |           |           |           |            |           |            |

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Chiffres en €

BOILLET Quentin

|                                             | Bilan      |            | Réalisé    | Fin 2023   | 2024      | 2025      |            |            |           |           | 2026     |           |           |           |           | 2027      | 2028      | 2029      | 2030      |            | Bilan      |            |            |        |  |
|---------------------------------------------|------------|------------|------------|------------|-----------|-----------|------------|------------|-----------|-----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|------------|--------|--|
| Intitulé                                    | Initial    | Approuvé   |            | Année      | Année     | Jan-Mars  | Avr-Juin   | Jui-Sept   | Oct-Dec   | Année     | Jan-Mars | Avr-Juin  | Jui-Sept  | Oct-Dec   | Année     | Année     | Année     | Année     | Année     | Au delà    | HT         | TVA        | TTC        | Ecart  |  |
| 20-05079 Sub - Fonds Friches - Jaguar+Snok  |            |            | 548 222    | 548 222    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 548 222    |            | 548 222    |        |  |
| Sub - Fonds Friches - Ilot M                |            |            |            |            |           |           |            |            |           |           |          |           |           | 180 000   | 180 000   |           |           |           |           |            | 180 000    |            | 180 000    |        |  |
| Sub - Fonds Friches - Univers Aut           |            |            |            |            |           |           | 195 000    |            |           | 195 000   |          |           |           |           |           |           |           |           |           |            | 195 000    |            | 195 000    |        |  |
| Sub - Fonds Friches - Ilot D2               |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           | 120 000   |           |            | 120 000    |            | 120 000    |        |  |
| Sub - Fonds Friches - Ilot K                |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           | 90 000    |           |           |            | 90 000     |            | 90 000     |        |  |
| Sub - Fonds Friches - Ilot L                |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           | 270 000    | 270 000    |            | 270 000    |        |  |
| Sub - Fonds Friches - Ilot M étendu         |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           | 90 000     | 90 000     |            | 90 000     |        |  |
| Sub - Fonds Firches - Ilot E (mail)         |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           | 84 641    |           |           |            | 84 641     |            | 84 641     |        |  |
| 14-04518                                    |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 329 Subventions autres - à trouver          |            | 305 354    |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           | 310 427    | 310 427    |            | 310 427    | 5 073  |  |
| 4 PARTICIPATION COLLECTIVITE                | 17 861 000 | 32 128 424 | 24 100 000 | 22 300 000 | 1 800 000 | 1 400 000 |            |            |           | 1 400 000 |          | 1 200 000 |           |           | 1 200 000 | 1 200 000 | 1 000 000 | 1 700 000 | 1 528 424 |            | 32 128 424 |            | 32 128 424 |        |  |
| 400 PARTICIPATION                           | 17 861 000 | 32 128 424 | 24 100 000 | 22 300 000 | 1 800 000 | 1 400 000 |            |            |           | 1 400 000 |          | 1 200 000 |           |           | 1 200 000 | 1 200 000 | 1 000 000 | 1 700 000 | 1 528 424 |            | 32 128 424 |            | 32 128 424 |        |  |
| 410 Participation équilibre hors            |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 5 PRODUITS DIVERS                           | 2 238 000  | 3 301 774  | 800 487    | 763 200    | 37 286    | 2 531     | 2 531      | 2 531      | 1 002 531 | 1 010 124 |          |           |           |           |           |           | 175 000   |           | 979 000   | 350 000    | 3 314 611  | 88 618     | 3 403 229  | 12 837 |  |
| 500 PRODUITS DIVERS                         | 2 238 000  | 3 301 774  | 800 487    | 763 200    | 37 286    | 2 531     | 2 531      | 2 531      | 1 002 531 | 1 010 124 |          |           |           |           |           |           | 175 000   |           | 979 000   | 350 000    | 3 314 611  | 88 618     | 3 403 229  | 12 837 |  |
| 22-05989 Participation constructeurs (ilots |            |            | 352 156    | 352 156    |           |           |            |            | 1 000 000 | 1 000 000 |          |           |           |           |           |           | 175 000   |           | 979 000   | 350 000    | 2 856 156  | 2 240      | 2 858 396  |        |  |
| 24-07974 Remboursement viabilisation        |            |            | 163 337    | 133 643    | 29 695    |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 163 337    | 32 667     | 196 005    |        |  |
| 25-08160 Autres                             |            |            | 284 993    | 277 402    | 7 592     | 2 531     | 2 531      | 2 531      | 2 531     | 10 124    |          |           |           |           |           |           |           |           |           |            | 295 117    | 53 711     | 348 828    |        |  |
| 6 PRODUITS FINANCIERS                       |            | 28 883     | 37 652     | 28 883     | 8 768     |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 37 652     |            | 37 652     | 8 768  |  |
| 600 PRODUITS FINANCIERS                     |            | 28 883     | 37 652     | 28 883     | 8 768     |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 37 652     |            | 37 652     | 8 768  |  |
| RESULTAT D'EXPLOITATION                     |            |            | 145 735    | -329 223   | 474 957   | 1 304 370 | -206 673   | -1 095 027 | 930 471   | 933 139   | -219 854 | 885 216   | -95 494   | -229 014  | 340 856   | 1 004 793 | -717 278  | -167 426  | -507 102  | -1 032 716 | -6 320 466 | -6 320 465 |            |        |  |
| AMORTISSEMENTS                              |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    | 1 306 025  | 1 756 025  |        |  |
| 1 EMPRUNTS                                  |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 11 Remboursement                            |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 110 Emprunt                                 |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 2 AVANCES                                   |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    |            | 450 000    |        |  |
| 21 Remboursement                            |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    |            | 450 000    |        |  |
| 210 Avance                                  |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    |            | 450 000    |        |  |
| 5 TVA                                       |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            | 1 306 025  | 1 306 025  |        |  |
| 500 TVA Payée                               |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            | 1 306 025  | 1 306 025  |        |  |
| MOBILISATIONS                               |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    | 6 105 585  | 6 555 585  |        |  |
| 1 EMPRUNTS                                  |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 10 Encaissement                             |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 101 Emprunt                                 |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| 2 AVANCES                                   |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    |            | 450 000    |        |  |
| 20 Encaissement                             |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    |            | 450 000    |        |  |
| 201 Avance                                  |            | 450 000    | 450 000    | 450 000    |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            | 450 000    |            | 450 000    |        |  |
| 5 TVA                                       |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            | 6 105 585  | 6 105 585  |        |  |
| 500 TVA Remboursée                          |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            | 6 105 585  | 6 105 585  |        |  |
| FINANCEMENT                                 |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            | 4 799 560  | 4 799 560  |        |  |
| TRESORERIE                                  |            |            |            | -331 730   | 78 006    | 6 531     | 1 004 858  | 105 674    | 1 077 187 | 1 077 187 | 859 020  | 1 744 237 | 1 648 743 | 1 419 730 | 1 419 730 | 2 224 523 | 1 511 471 | 1 069 818 | 453 191   |            |            |            |            |        |  |
| TVA sur dépense                             | 3 297 016  | 10 256 763 | 7 468 694  | 7 229 569  | 239 125   | 10 416    | 25 630     | 210 512    | 5 880     | 252 438   | 36 512   | 55 498    | 7 312     | 67 312    | 166 633   | 272 201   | 543 173   | 525 828   | 630 543   | 415 458    |            |            |            |        |  |
| TVA sur recette                             | 2 931 698  | 3 951 934  | 2 653 732  | 2 646 275  | 7 457     |           | 506        | 675        | 506       | 1 687     | 337      |           |           |           | 337       | 280 000   | 220 000   | 166 667   | 358 121   | 273 958    |            |            |            |        |  |
| dont TVA sur Marge                          |            |            |            |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| TVA sur financement                         |            | 4 525 676  | 4 799 560  | 4 525 676  | 273 884   |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| TVA période                                 |            |            |            |            |           | -10 416   | -25 124    | -209 837   | -5 374    | -250 751  | -36 174  | -55 498   | -7 312    | -67 312   | -166 295  | 7 799     | -323 173  | -359 161  | -272 422  | -141 500   |            |            |            |        |  |
| TVA déclarée (CA3)                          |            |            |            |            |           | -25 818   | -25 124    | -209 837   | -5 374    | -266 153  | -36 174  | -55 498   | -7 312    | -67 312   | -166 295  | 7 799     | -323 173  | -359 161  | -272 422  | -141 500   |            |            |            |        |  |
| Dépenses TTC                                | 44 986 016 | 69 839 628 | 49 583 835 | 47 947 974 | 1 635 861 | 108 577   | 429 834    | 1 308 071  | 77 940    | 1 924 423 | 256 365  | 370 281   | 102 805   | 476 325   | 1 205 777 | 1 867 408 | 3 710 092 | 3 513 254 | 5 593 794 | 3 513 601  |            |            |            |        |  |
| Recettes TTC                                | 44 620 698 | 63 534 799 | 44 914 607 | 43 035 457 | 1 879 150 | 1 403 037 | 198 037    | 3 037      | 1 003 037 | 2 607 149 |          | 1 200 000 |           | 180 000   | 1 380 000 | 2 880 000 | 2 669 641 | 3 020 000 | 4 845 894 | 2 274 427  |            |            |            |        |  |
| Amortissements                              |            | 1 756 025  | 1 756 025  | 1 756 025  |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| Mobilisations                               |            | 6 281 701  | 6 555 585  | 6 281 701  | 273 884   |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |
| Clients                                     |            |            | 51 393 505 | 49 295 669 | 2 097 836 | 1 479 725 | -1 205 000 | -196 012   |           | 78 712    | -2 025   |           |           |           | -2 025    | 200 000   | -4 226    | 307 560   | 141 149   | -644 482   |            |            |            |        |  |
| Acompte                                     |            |            | 1 076 880  | 1 076 880  |           |           |            |            | -998 271  | -998 271  |          |           |           |           |           |           |           |           |           | -78 609    |            |            |            |        |  |
| Encaissement                                |            |            | 50 393 3   |            |           |           |            |            |           |           |          |           |           |           |           |           |           |           |           |            |            |            |            |        |  |

| Intitulé                    | Bilan    |            | Réalisé    | Fin 2023   | 2024      | 2025     |           |          |           |           | 2026     |           |           |           |           | 2027      | 2028      | 2029      | 2030     | Au delà  | Bilan |     |     |       |
|-----------------------------|----------|------------|------------|------------|-----------|----------|-----------|----------|-----------|-----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|----------|-------|-----|-----|-------|
|                             | Initial  | Approuvé   |            | Année      | Année     | Jan-Mars | Avr-Juin  | Jui-Sept | Oct-Dec   | Année     | Jan-Mars | Avr-Juin  | Jui-Sept  | Oct-Dec   | Année     | Année     | Année     | Année     | Année    |          | HT    | TVA | TTC | Ecart |
| Fournisseurs                |          |            | 51 315 499 | 49 627 399 | 1 688 100 | 65 403   |           |          |           | 65 403    |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Avance                      |          |            | 213 382    | 213 382    |           |          |           |          | -213 382  | -213 382  |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Provision                   |          |            | 453 890    | 441 790    | 12 100    |          |           |          | -453 890  | -453 890  |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Règlement                   |          |            | 50 629 914 | 48 953 915 | 1 676 000 | 65 403   |           |          |           | 65 403    |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Résorption d'avance         |          |            | -213 382   | -213 382   |           |          |           |          | 213 382   | 213 382   |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Retenue de garantie         |          |            | -29 030    | -25 692    | -3 338    |          |           |          | 29 030    | 29 030    |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Résorption provision        |          |            | -402 130   | -402 130   |           |          |           |          | 402 130   | 402 130   |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Restitution RG              |          |            | 18 313     | 18 313     |           |          |           |          | -18 313   | -18 313   |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| Reste à régler              |          |            | 65 403     |            | 65 403    | -65 403  |           |          |           | -65 403   |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| TRESORERIE PERIODE          | -365 318 | -1 779 153 | 78 006     | -331 730   | 409 736   | -71 475  | 998 327   | -899 184 | 971 513   | 999 181   | -218 166 | 885 216   | -95 494   | -229 014  | 342 543   | 804 793   | -713 052  | -441 653  | -616 627 | -453 191 |       |     |     |       |
| Frais & Produits financiers |          |            |            |            |           |          |           |          |           |           |          |           |           |           |           |           |           |           |          |          |       |     |     |       |
| TRESORERIE CUMUL            |          |            |            | -331 730   | 78 006    | 6 531    | 1 004 858 | 105 674  | 1 077 187 | 1 077 187 | 859 020  | 1 744 237 | 1 648 743 | 1 419 730 | 1 419 730 | 2 224 523 | 1 511 471 | 1 069 818 | 453 191  |          |       |     |     |       |